



Report to Policy Committee

Author/Lead Officer of Report:

Alexis Chappell, Director Adult Health and Social Care

Report of: Director of Adult Health & Social Care

Report to: Adult Health and Social Care Policy Committee

Date of Decision: 16th November 2022

Subject: *Director of Adult Social Services (DASS) Report to Committee*

Has an Equality Impact Assessment (EIA) been undertaken?	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>
If YES, what EIA reference number has it been given?				
Has appropriate consultation taken place?	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>
Has a Climate Impact Assessment (CIA) been undertaken?	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>
Does the report contain confidential or exempt information?	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>
If YES, give details as to whether the exemption applies to the full report / part of the report and/or appendices and complete below: -				
<i>"The (report/appendix) is not for publication because it contains exempt information under Paragraph (insert relevant paragraph number) of Schedule 12A of the Local Government Act 1972 (as amended)."</i>				

Purpose of Report:

This paper provides a Director's update regards the performance and governance of Adult Health and Social Care Services, including progress in meeting DASS accountabilities and delivering on our statutory requirements.

It also provides an update regards Adult Health and Social Care progress in relation to the Council's Delivery Plan and key strategic events and issues on the horizon.

Recommendations

It is recommended that Adult Health and Social Care Policy Committee:

- Notes the Director of Adult Health and Social Care report

Background Papers:

None

Lead Officer to complete: -		
1	I have consulted the relevant departments in respect of any relevant implications indicated on the Statutory and Council Policy Checklist, and comments have been incorporated / additional forms completed / EIA completed, where required.	Finance: Ann Hardy
		Legal: Sarah Bennett
		Equalities & Consultation: Ed Sexton
		Climate:
	<i>Legal, financial/commercial and equalities implications must be included within the report and the name of the officer consulted must be included above.</i>	
2	SLB member who approved submission:	<i>Alexis Chappell</i>
3	Committee Chair consulted:	<i>Councillor George Lindars-Hammond and Councillor Angela Argenzio</i>
4	I confirm that all necessary approval has been obtained in respect of the implications indicated on the Statutory and Council Policy Checklist and that the report has been approved for submission to the Committee by the SLB member indicated at 2. In addition, any additional forms have been completed and signed off as required at 1.	
	Lead Officer Name: Alexis Chappell	Job Title: Director Adult Health and Social Care
	Date: 5th November 2022	

1 PROPOSAL

1.1 This paper provides a Director's update regards Adult Health and Social Care Services, including progress in meeting DASS accountabilities and delivering on local and national reforms and our change programme.

2.0 BACKGROUND

2.1 This report starts with a thank you again to all of the social care sector, our teams and partners, who work consistently work well together to deliver the best outcomes for people of the City.

2.2 Following on from the last DASS report, the service has continued to make significant inroads in achieving and delivering upon our vision and our ambition to improve outcomes of people of Sheffield which is described in our strategy¹ and accompanying Delivery Plan² - Living the Life You Want to Live:

Everyone in Sheffield lives in a place they can call home, in communities that care, doing things that matter to them, celebrated for who they are - and when they need it, they receive care and support that prioritises independence, choice, and recovery'.

2.3 These inroads, are being made at a time of significant change and reform across adult social care at a time where all adult social care services are continuing to respond to the pandemic, the cost of living and energy crisis as well as prepare for the introduction of the: -

- Social Care Charging Reforms
- Fair Cost of Care and Market Sustainability Planning
- Care Quality Commission (CQC) Adult Social Care Assurance Framework
- Liberty Protection Safeguards and further strengthening of our approaches preventing abuse and harm to individuals and protecting individual's human rights.
- Changes to the Mental Health Act along with significant increase in mental health contacts during the pandemic.
- Reporting on our Social Care Workforce Capacity
- Integration and the development of the new Integrated Care Systems, which also includes an assurance framework.

2.4 Over the past two months, we have particularly engaged with Department of Health and Social Care to support implementation of social care charging reforms and understand current position. In addition, worked with partners across Yorkshire and Humber and with providers to take forward the fair cost of care. It's planned to bring a further update on both to the February 23 Committee and further updates and briefings will be provided in December once the national position is known.

¹ Adult Social Care Strategy - [Living the life you want to live Sheffield's adult social care vision 2021 to 2030](#)

² Adult Social Care Delivery Plan - [11. Appendix 1 - Adult Social Care Delivery Plan.pdf \(sheffield.gov.uk\)](#)

2.5 Key Service Updates

2.5.1 At Committee today, is an update regards key change activity for approval by Committee which continue to assist us to further our change programme and deliver upon our vision and strategy. These are:

- Our Future Design of Adult Social Care
- Our Quality Matters Practice Framework and Care Governance Update
- Our progress with delivering upon changing futures, technology enabled care, equipment and adaptations performance, better care fund.
- Our Budget Position 22/23 as well as our proposals for delivering a balanced budget in 23/24.

2.5.2 Alongside these developments, the service has also taken forward implementation of the decisions from June and September Committee namely:

- Publishing of the tender for care and wellbeing services, extra care, supported living and day services. These lay a significant foundation for our design of adult social care for the future.
- Implementation of the Safeguarding Delivery Plan and in particular progression with an Adult MASH Model with partners and progression of an external assurance self evaluation with the Safeguarding Partnership.
- Implementation of the Care Governance Framework and in particular embedding performance clinics and an annual cycle of assurance and business management improvement planning across the service.
- Implementation of an Achieving Change which redesigns Adult Social Care Services as a foundation for our future design of adult social care.

2.5.3 Key to the new model and changes we are taking forward is building trust and collaboration and partnerships, which enable individuals to live the life they want to live and feel listened to and heard by all parts of health and social care.

2.5.4 To that end, our first Summit took place on 8th November and was well attended by colleagues across the Sector. The first Summit focused on launching the strategy and our delivery plans and engaging colleagues in a discussion about how we improve outcomes for people.

2.5.5 Its planned as a key next step that we move now to regular online Summits to continue to engage and involve a range of colleagues to build relationships to deliver upon our vision and outcomes for people of the City. Reporting of the outcomes will be provided to Committee.

Key Performance Updates

2.6

2.6.1 The Local Account 2021 – 2022 has also been brought to Committee today and sets out our performance, strengths, areas of challenge and key priorities in going ahead. It highlights our response during COVID 19 and lays a foundation for future annual and quarterly performance reporting to the Committee.

2.6.2 Our priority over the past couple of months has been to reach a position where we could deliver a balanced budget and a new design which would improve our performance and impact on people. In addition, undertake further self-assessment activity to prepare for the advent of CQC Assurance in 2023.

2.6.3 This has meant that the update regards our progress in delivering upon the milestones contained within the Councils Delivery Plan, the One Year Plan and our progress in responding to areas of challenge and risk will now be brought to December Committee, with briefings and discussion with Members regards performance and an update regards CQC Assurance.

2.6.4 Although it is a busy time for Adult Social Care, Sheffield remains a great place for Adult Social Care to thrive and develop as we lay the foundations for delivering excellent support which enables people to live the life we want to life.

3 HOW DOES THIS DECISION CONTRIBUTE

3.1 Organisational Strategy

3.1.1 Our long-term strategy for [Adult Health and Social Care](#), sets out the outcomes we are driving for as a service, and the commitments we will follow to deliver those outcomes:

- Support people to live a fulfilling life at home, connected to the community and resources around them, and provide care and support where needed.
- Provide temporary assistance to help people regain some stability and control in their life following ill health or crisis.
- Provide care and support with accommodation where this is needed in a safe and supportive environment that can be called home.
- Make sure support is led by 'what matters to you,' with helpful information and easier to understand steps.
- Recognise and value unpaid carers and the social care workforce and the contribution they make to our city.
- Make sure there is a good choice of affordable care and support available, with a focus on people's experiences and improving quality.

4 HAS THERE BEEN ANY CONSULTATION?

- 4.1 The purpose of this report is provide and update in relation to Adult Health and Social Care Services.
- 4.2 Consultation is undertaken during the development of proposals for the budget and implementation of proposals for the budget as appropriate.
- 4.3 An overall approach to coproduction and involvement is also a key element of the delivery plan, ensuring that the voice of citizens is integrated into all major developments ahead. This includes signing up to Think Local Act Personal Making It Real. A dedicated item on this is proposed as part of the Committee's forward plan

5 RISK ANALYSIS AND IMPLICATIONS OF THE DECISION

5.1 Equality Implications

- 5.1.1 This update is based on a strategic approach, which was supported by a comprehensive equality impact assessment, which can be found on the Council website [Our adult social care vision and strategy \(sheffield.gov.uk\)](http://sheffield.gov.uk).
- 5.1.2 Any individual parts of our change and activity will require their own detailed equality impact assessment, which will be completed to inform plans and decision making.

5.2 Financial and Commercial Implications

- 5.2.1 The strategy was supported by a financial strategy, which can be found on the Council website [Our adult social care vision and strategy \(sheffield.gov.uk\)](http://sheffield.gov.uk), and is closely aligned with the budget strategy.
- 5.2.2 The additional update does not alter this strategy, although does add a layer of detail.
- 5.2.3 All individual components of Adult Social Care activity will be assessed for their financial contribution to this finance strategy and the Council's budget. This will be used to inform both plans and decision-making.

5.3 Legal Implications

- 5.3.1 The core purpose of adult health and social care support is to help people to achieve the outcomes that matter to them in their life. The Care Act 2014 sets the Council's statutory power to direct the provision that:
- promotes wellbeing
 - prevents the need for care and support
 - protects adults from abuse and neglect (safeguarding)
 - promotes health and care integration
 - provides information and advice

- promotes diversity and quality.

5.3.2

The Care Act Statutory Guidance requires at para 4.52 that "... Local authorities should have in place published strategies that include plans that show how their legislative duties, corporate plans, analysis of local needs and requirements (integrated with the Joint Strategic Needs Assessment and Joint Health and Wellbeing Strategy), thorough engagement with people, carers and families, market and supply analysis, market structuring and interventions, resource allocations and procurement and contract management activities translate (now and in future) into appropriate high quality services that deliver identified outcomes for the people in their area and address any identified gaps.

5.3.3

The Living the life you want to live – Adult Social Care Strategy which was approved in March 2022 set out the high-level strategy to ensure these obligations are met. This report builds upon that by setting out how the aims of the strategy will be delivered and provides for the monitoring and review encouraged by the statutory guidance.

5.4 Climate Implications

5.4.1 The Adult Social Care Strategy makes specific reference to ensuring a focus on Climate Change – both in terms of an ambition to contribute to net zero as well as adapt to climate change.

5.4.2 It is planned within the forward plan of the Committee to bring a specific Climate Action Plan in February 2023.

5.5 Other Implications

5.5.1 There are no specific other implications for this report. Any recommendations or activity from the detailed workplans of the strategy will consider potential implications as part of the usual organisational processes as required.

6 ALTERNATIVE OPTIONS CONSIDERED

6.1 Not applicable – no decision or change is being proposed.

7 REASONS FOR RECOMMENDATIONS

7.1 Reasons for Recommendations

This report provides an update regards Adult Social Care activities for Members.

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